BANKXEROX

Rank Xerox Limited

Directors' Report and Accounts
For the year ended 31 October 1976

This is a true copy of every balance sheet and a true copy of the Report of the Auditors on, and of the Report of the Directors accompanying, such balance sheet laid before the Company in General Meeting during the period to which the accompanying Return relates.

Director.

Secretary

575914

RANK XEROX

Rank Xerox Limited

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RANK XEROX LIMITED

Directors

Joint Presidents

C. Peter McColough (U.S.A.) Sir John Davis

Chairman and Chief Executive

J. M. Thomas

Managing Director and Chief Operations Executive

W. F. Glavin (U.S.A.)

P. A. Allaire (U.S.A.)

M. Clèdes

H. C. Debuisser

J. C. Delafon

Russell W. Evans M.C.

A. J. Greiner

C. R. P. Hamilton C.M.G. M. A. Hynes

D. T. Kearns (U.S.A.)

Archie R. McCardell (U.S.A.)

T. Maksimovic

James P. O'Neill (U.S.A.)

H. Orr-Ewing

G. H. Peregrine

F. J. Pipp (U.S.A.)

D. R. Portman

P. Ranque

D. E. Riley (U.S.A.)

Harry Smith

M. Smith (U.S.A.)

D. A. Thompson

Secretary and Registered Office

M. J. H. Marshall Rank Xerox House 338 Euston Road London NW1 3BH

Bankers

National Westminster Bank Limited

Auditors and Consultant Accountants

Peat, Marwick, Mitchell & Co.

Directors' Report

1 Accounts

The Directors present the Balance Sheet of the Company and Consolidated Balance Sheet at 31 October 1976, and Consolidated Profit and Loss Account and Consolidated Statement of Source and Application of Funds for the year ended on that date.

for the year chaod on that dates	£0007s
The Surplus for the year after providing for Depreciation, Interest, Taxation, and excluding Minority Interests was To which were added Transfers from Non-Distributable Reserves	100,081 213
Deduct: Amount not dealt with in the Accounts of Rank Xerox Limited	100,294 62,852
*Add: Balance brought forward, after restatement	37,442 69,369
Leaving the amount dealt with in the Accounts of Rank Xerox Limited out of which the Directors have declared and paid an interim dividend	106,811
of £8,012,000 and propose a final dividend of £16,056,000 on 'A', 'B', 'C', 'D' and 'E' Shares	24,068
Leaving an amount to be carried forward in the Accounts of Rank Xerox Limited	£ 82,743

^{*}See Note 1 on Translation of Overseas Accounts within the Notes to the Accounts.

2 Principal Activity

The principal activity of the Company and its Subsidiaries during the year under review was the manufacture and marketing of xerographic equipment and ancillary supplies throughout the world outside North, Central and South America and certain related territories.

3 Turnover and Profit

The Group's Turnover and Profit before Taxation for the year under review were mainly derived from the manufacture and marketing of xerographic equipment and ancillary supplies.

RANK XEROX LIMITED

Directors' Report

4 Directors

The following were Directors of the Company throughout the year under review:

Mr. C. Peter McColough, Sir John Davis, Mr. J. M. Thomas, Mr. W. F. Glavin,

Mr. P. A. Allaire, Mr. J. C. Delafon, Mr. Russell W. Evans, Mr. A. J. Greiner,

Mr. C. R. P. Hamilton, Mr. M. A. Hynes, Mr. Archie R. McCardell,

Mr. James P. O'Neill, Mr. H. Orr-Ewing, Mr. G. H. Peregrine, Mr. F. J. Pipp,

Mr. D. R. Portman, Mr. P. Ranque, Mr. D. E. Riley and Mr. Harry Smith.

The following were appointed to the Board during the year;

Mr. D. T. Kearns-on 9 December 1975, Dr. M. Smith-on 22 March 1976, and Mr. M. Clèdes, Mr. H. C. Debuisser, Mr. T. Maksimovic and Mr. D. A. Thompson on 15 June 1976.

The following who were Directors on 1 November 1975 resigned as Directors on the dates indicated:

Mr. Joseph B. Flavin-on 14 November 1975, Dr. D. T. N. Williamson-on 22 March 1976 and Mr. J. Buckingham-Burr-on 2 April 1976.

5 Directors' Interests

The interests of the Directors (including family interests) in the shares in or debentures of the Company and of Xerox Corporation, the Company's Holding Company, are set out below:

	Rank Xerox Limited		Xerox Corporation		Xerox Corporation Common Shares par value \$1.00 Holding Options**		Class 'B'	6% Convertible
	'E' Sh		Shares par value***	Subordinated Debentures due 1995****				
C. Peter McColough	(a) (b)		52,529 54,071	74,537 56,250		\$5,200 \$5,200		
J. M. Thomas	(a) (b)	2,490 4,150	100 100		_	-		
W. F. Glavin	(a) (b)	_	-	27,758 20,400	9,360 10,000			
P. A. Allaire	(a) (b)	_	240 240	13,715 9,965	_	_		
M, Clèdes	(a) (b)	300 300		_				
A. J. Greiner	(a) (b)	1,000 1,000	_			-		
D. T. Kearns	(a) (b)	-		58,0 <u>69</u> 49,275	9,250 10,000			
Archie R. McCardell	(a) (b)		50 50	73,217 57,750	23,668 23,743	\$600 \$600		
James P. O'Neill	(a) (b)	_	_	25,044 16,250	13,380 16,725	-		
H. Orr-Ewing	(a) (b)	810 1,350	=					
G. H. Peregrine	(a) (b)	510 850						

RANK XEROX LIMITED

Directors' Report

	Rank : Limite		Xerox Corporation		e) 151	6%
	'E' Shares of £1 each*			Common Shares Shares Subordi par value \$1.00 par value*** Debent		Convertible Subordinated Debentures due 1995****
F. J. Pipp	(a)			17,691	3,000	
J. Fipp	(b)			13,500	3,000	
D. R. Portman	(a)	810			•	4444
	(b)	1,350		-		
D. E. Riley	(a)	_		5,901		
_, _, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(b)		80	3,561		
M. Smith	(a)		·	4,458	3,700	uam
	(b)		-	1,891	3,700	
D. A. Thompson	(a)	510	_		_	
D. 7.1	(b)	510				

- (a) Holding at 31 October 1976
- (b) Holding at 1 November 1975 or later date of appointment as a Director.
- *The Company has a Share Purchase Scheme for the provision by the Company and participating subsidiarios of financial assistance for the subscription and sale to their employees (including executive Directors) of fully paid 'E' Shares in the Company to be held by and eventually sold to the Trustees of the Scheme. At 31 October 1976 Mr. Russell W. Evans, Mr. W. F. Glavin and Mr. D. T. Kearns were the Trustees of the Scheme and a total of 44,940 'E' Shares was held on behalf of the Trustees at that date (1 November 1975—43,075 'E' Shares).
- **Xerox Corporation ("Xerox") has in force Plans under which employees of Xerox and its subsidiaries have been or may hereafter be granted stock options, stock appreciation rights, performance unit rights and incentive stock rights. Stock appreciation rights are and performance unit rights may be granted in conjunction with a stock option so that exercise of such rights reduces or extinguishes the related stock option and vice-versa. A stock option entitles the holder to subscribe Shares of Xerox Common Stock at the option price. A stock appreciation right entitles the holder to receive, without payment to Xerox, a number of Shares of Xerox Common Stock in lieu of the Shares comprised in the related stock option. A performance unit right entitles the holder to receive, without payment to Xerox, either cash up to a maximum figure or at the option of Xerox its equivalent (at the fair market value then current) in Shares of Xerox Common Stock, if predetermined objectives are achieved and stipulated conditions met. An incentive stock right entities the holder to receive, without payment to Xerox, a number of shares of Xerox Common Stock after the lapse of a defined period. In the table above, the heading "Options" shows the maximum number of shares of Xerox Common Stock issuable to each Director having options or rights under the Plans save that no account is taken of performance unit rights since the number of shares issuable thereunder, if any, is not presently determinable.
- ***The Shares of Class 'B' Stock are issued to certain key executives of Xerox Corporation under a Restricted Stock Purchase Plan. They are identical with the Shares of Common Stock in all respects as it voting, dividend and liquidation rights, except that the Shares of Class 'B' Stock do not have pre-emptive rights as to any class of Xerox Corporation securities.
- ****The Debentures have been convertible into Xerox Common Stock since 1 December 1970 at the rate of \$92 principal amount for each share.

Apart from the interests set out or indicated above, no Director at the end of the year was interested in the shares in or debentures of the Company or of Xerox Corporation either at the end of the year, or at 1 November 1975 or later date of appointment as a Director.

B. Directors Report

6 Share Capital

During the year under review, 1,250 'E' Shares of £1 each were issued to National Westminster Jersey Trust Company Limited as Trustees of a Discretionary Settlement established in Jersey, Channel Islands, for employees of those subsidiary companies in respect of which it was not possible to implement the Rank Xerox Share Purchase Scheme. The total consideration for the issue of the 1,250 'E' Shares was £94,822.

7 Fixed Assets

The additions to Fixed Assets of the Company and its Subsidiaries during the year under review amounted to £163,181,000, the principal categories being:

Equipment on or for Rental
Factories, Warehouses, Offices and Plant in the United Kingdom
Factories, Warehouses, Offices and Plant Overseas

137,482
8,054
17,645

£0000's

8 Exports

The Company exported goods from the United Kingdom in the year to 31 October 1976 to the value of £90,767,000 (1975—£68,650,000). In addition royalties, dividends and other income receivable by the Group from overseas amounted to £63,657,000 (1975—£54,424,000).

9 Employees

The average weekly numbers of persons employed by the Company and its Subsidiaries during the year under review and their aggregate remuneration for the year were as follows:

Telliuliciation for the your free de vene	Average Number	Aggregate Remuneration
Employees in the United Kingdom Employees outside the United Kingdom	11,264 19,049	£000's 49,977 129,024
	30,313	£179,001

10 Charitable and Political Contributions

During the year the Group made charitable donations of £283,000 including £46,000 made within the United Kingdom. No political contributions were made by the Group during the year.

11 Monopolles and Mergers Commission

The report of the Monopolies and Mergers Commission on their enquiry into the supply in the United Kingdom of Indirect Electrostatic Reprographic Equipment was published on 16 December 1976. The Company will shortly be holding discussions with the Director General of Fair Trading.

12 South Africa

A report on the Company's employment policy and practices in South Africa is in course of preparation and copies will be available on request.

13 Auditors

Messrs. Peat, Marwick, Mitchell & Co. have signified their willingness to continue in office as Auditors.

By Order of the Board, M. J. H. Marshall, Secretary

17 January 1977

RANK XEROX LIMITED and Subsidiaries Consolidated Profit and Loss Account for the year ended 31 October 1976

	iedule erence			197	.
			00002-	\$,0003 191	s 2000's
Turnover	A	e'6003	£000's 759,454	1,000 3	613,598
Trading Profit before charging depreciation			308,960		263,073
Depreciation—Rental Equipment		89,853	•	73,075	
Other		10,431	100,284	7,720	80,795
			208,676		182,278
Interest Receivable	В		5,754		5,568
			214,430		187,846
Interest Payable	C		29,160		27,911
Profit before Taxation and Extraordinary Item of Rank Xerox Limited and Subsidiaries			185,270		159,935
Share of Profit before Taxation of Associated Company (Note 8)			1,325		4,895
Profit before Taxation and Extraordinary Item			186,595		164,830
Taxation based thereon: Rank Xerox Limited and Subsidiaries	Ð	81,518		74,109	
Associated Company (Note 8)		4,127	85,645	4,302	78,411
			100,950		86,419
Profit after Taxation before Extraordinary Item Extraordinary Item			100,550		00,410
Losses arising from Withdrawal from Computer Mainframe Business (net of taxation relief					
£4,182,000)					4,996
Profit after Taxation and Extraordinary Item			100,950 869		81,423 749
Profit attributable to Minority Interests					
Profit after Taxation attributable to the Shareholders of Rank Xerox Limited of which					
£37,442,000 (1975—£35,695,000) has been dealt			100,081		80,674
with in the accounts of Rank Xerox Limited Dividends on 'A', 'B', 'C', 'D' and 'E'	E		24,068		25,410
Shares (Note 5)	L				55,264
Retained Earnings for the Year Transfers to/(from) Non-Distributable Reserves:			76,013		55,204
Rank Xerox Limited and Subsidiaries		4,590		3,049 (1,005)	
Associated Company		(4,803)	(213)	(1,003)	2,044
			76,226		53,220
Unappropriated Earnings at 1 November 1975		218,112		169,631	
As previously reported Prior year adjustment—Currency Translation (Not	e 1)	(1,663)		(6,402)	
Thos year adjustment - same to the same to	•		216,449		163,229
Unappropriated Earnings at 31 October 1976			£292,675		£216,449

RANK XEROX LIMITED and Subsidiaries

Schedules to Consolidated Profit and Loss Account

A Turnover consists of equipment rentals, sales of goods and services, and includes royalties amounting to £8,351,000 (1975—£6,296,000) B Interest Receivable Short Term Deposits and Bank Rank Xerox Holding BV and Subsidiaries Other C Interest Payable Loans other than from banks not fully repayable within 5 years Bank loans and other Loans repayable within 5 years £ 4,384 24,776	983 3,319 1,266 £ 5,568
Short Term Deposits and Bank Rank Xerox Holding BV and Subsidiaries Other C Interest Payable Loans other than from banks not fully repayable within 5 years Bank loans and other Loans repayable within 5 years 24,776 £ 29,160	3,319 1,266
C Interest Payable Loans other than from banks not fully repayable within 5 years Bank loans and other Loans repayable within 5 years 24,776 £29,160	£ 5,568
Loans other than from banks not fully repayable within 5 years Bank loans and other Loans repayable within 5 years £29,160	
	2,263 25,648
	£27,911
D Taxation United Kingdom: Corporation Tax at 52% (1975—52%) Current (£60,297,000 before double † axation relief: 1975—£48,844,000) Deferred 15,586 2,821 18,407	2,881 3,116 5,997
Overseas: Current Deferred Prior Year Adjustments (including rate changes) 63,279 9,766 9,969	57,412 12,411
£81,518 Prior year adjustments include £5,993,000 of U.K. deferred taxation now no longer requirelating to a subsidiary which has relinquished the U.K. element of its dual residence.	
E Dividends Interim—paid since paid Final—proposed 8,012 16,056 £24,068	10,101 10,000
F Remuneration of Directors of Rank Xerox Limited (pursuant to Section 196, Companies Act 1948) Emoluments for services as Executives Pension to former Director Pension to widow of former Director Compensation for loss of office paid to former Directors of Rank Xerox Limited £ 920	4 2 —
One Director waived emoluments amounting to £1,684 during the year.	
Remuneration of Auditors Rank Xerox Limited (includes £5,000 credit in respect of prior year: 1975—£20,000 charge) Subsidiaries (includes £8,000 in respect of prior year: 1975—£27,000) £ 422	304

RANK XEROX LIMITED and Subsidiaries Consolidated Balance Sheet

at 31 October 1976

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			31 Octob	er 1975
	s'0002	£0003	s'0003	s'0003
Insued Share Capital of Rank Xerox Limited (Note 3) 'A' Shares of £1 each 'B' Shares of £1 each 'C' Shares of £1 each 'D' Shares of £1 each	7,401 7,401 7,482 3,741 57		7,401 7,401 7,482 3,741 56	
E' Shares of £1 each		26,082		26,081
Share Premium Account (Note 4)		3,017		2,923
Retained Profits (Note 5) Non-Distributable Reserves Non-Distributable Earnings relating to Associated Company (Note 8) Unappropriated Earnings	24,153 9,693 292,675	326,521	19,563 14,496 216,449	250,508
Total Equity attributable to the Shareholders of Rank Xerox Limited		355,620		279,512
Minority Interests		5,782		4,536
Loan Capital and Borrowed Money (Note 6) Not fully repayable within five years: 7½% Guaranteed Unsecured Loan Stock 1986/1991 7½% Subordinated Unsecured Loan Notes 1992: Xerox Corporation The Rank Organisation Limited and Subsidiary Commercial Loans Unsecured Bank Loans Secured Indebtedness of Subsidiaries Other Loans and Advances Loan from Fellow Subsidiary Fully repayable within five years: Bank Loans and Overdrafts Acceptance Credits Commercial Loan Secured Indebtedness of Subsidiaries Other Loans and Advances Loans from Xerox Corporation Less Repayable within one year Parallel Commercial Loan	1,800 1,200 3,000 14,554 19,713 9,834 1,017 21,700 70,488 120,037 3,928 7,500 3,678 1,724 12,678 220,033 53,640 7,500		1,265 1,800 1,200 3,000 10,947 13,337 5,672 533 21,700 56,454 134,193 26,036 7,500 2,935 728 8,615 236,461 57,245 7,500	
Taxation	61,140	158,893	64,745	171,716
Deferred Taxation (Note 1) Less Taxation on Unrealised Intra-Group Profits (Note 1)	79,057 31,320	47,737	73,375 29,719	43,656
		£568,032		£499,420

			31 Octo	ber 1975
	£0003	2000's	s'0003	2000's
Fixed Assets (Notes 1 and 7) Land, Buildings and Plant Equipment on or for rental including £15,859,000	127,652		111,833	
(October 1975—£17,333,000) in respect of equipment in course of manufacture Tools, Jigs and Machine Fixtures	334,273 7,098	469,023	303,668 9,172	424,673
Associated Company (Note`8) Share of Net Assets Advances	15,960 1,652	17,612	20,763 4,329	25,092
Amounts due by Rank Xerox Holding B.V. and Subsidiaries (Note 2)		30,079		42,172
Loans for the Purchase of 'E' Shares (Note 10)		3,212		3,144
Current Assets Stocks and Stores (Note 1) Amounts due by Fellow Subsidiaries Debtors and Prepayments (Note 11) Short Term Deposits, Bank Balances and Cash	93,047 1,716 231,042 42,450		64,287 1,661 187,049 27,472	
	368,255		280,469	
Deduct: Current Liabilities and Provisions Amounts due to Xerox Corporation	13,400		7,841	
Amounts due to Rank Xerox Holding B.V. and Subsidiaries (Note 2) Creditors and Accrued Expenses	65,877 112,838		61,256 86,773	
Loan Capital and Borrowed Money repayable within one year Taxation Dividends	53,640 67,099 16,056	,	57,245 49,407 20,101	
	328,910	39,345	282,623	(2,154)
Deferred Pre-Production Expenditure (Note 1)		8,761		6,493

J. M. Thomas W. F. Glavin

£568,032 £499,420

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Balance Sheet at 31 October 1976

				31 Octobe	r 1975
	20003	\$'000£	£000's	s'000 <u>2</u>	£0003
	Authorised	Issued and Fully paid			
Share Capital (Note 3)	••••	• •		7,401	
'A' Shares of £1 each	7,645 7,645	7,401 7,401		7,401	
'B' Shares of £1 each 'C' Shares of £1 each	7,767	7,482		7,482 3,741	
'D' Shares of £1 each	3,883	3,741 57		56	
'E' Shares of £1 each	60		26,082		26,081
	£27,000				
			3,017		2,923
Share Premium Account (Note 4)			,		69,369
Unappropriated Earnings (Note 5)			82,743		
			111,842		98,373
Loan Capital and Borrowed Money (No Not fully repayable within five years:	ote 6)			4.005	
- 71% Guaranteed Unsecured LOSO 509	ck 1986/1991	670		1,265	
7½% Subordinated Unsecured Loan No	otes 1992;	1,800		1,800	
Xerox Corporation The Rank Organisation Limited and St	ubsidiary	1,200		1,200	
-	*	3,000		3,000	
Commercial Loans		14,554		10,947 12,616	
Unsecured Bank Loans	К	19,713 		21,700	
Loan from Fellow Subsidiary				49,528	
51.1 C		37,937		•	
Fully repayable within five years: Bank Loans and Overdrafts		78,826		92,967	
Acceptance Credits		7,500		21,000 7,500	
Commercial Loan		1,257		8,461	
Loans from Xerox Corporation		405 500		179,456	
	•	125,520		34,665	
Less Repayable within one year Parallel Commercial Loan		7,500		7,500	
Paraner Commercial Louis		00.070		42,165	
		33,072	92,448		137,291
Taxation Deferred Taxation (Note 1)			11,166		3,879
•			£215,456		£239,543
_					

			31 Octob	er 1975
	£'0003	£0003's	£0003	£0002's
Fixed Assets (Notes 1 and 7) Land, Buildings and Plant Equipment on or for Rental Tools, Jigs and Machine Fixtures	26,092 6,903 7,098	40,093	26,891 6,794 9,172	42,857
Associated Company (Note 8) Investment, at cost Advances	6,288 1,652	7,940	6,288 4,329	10,617
Subsidiaries (Note 9) Shares, at cost <i>less</i> provisions Amounts due by Subsidiaries (excluding dividends)	29,415 93,520		29,273	
Amounts due to Subsidiaries	122,935	121,728	170,084 1,224	168,860
Loans for the Purchase of 'E' Shares (Note 10)		274		877
Current Assets Stocks and Stores (Note 1) Amounts due by Fellow Subsidiaries Amounts due by Rank Xerox Holding B.V. and Subsidiaries Debtors and Prepayments (Note 11) Dividends receivable from Subsidiaries Short Term Deposits, Bank Balances and Cash	70,662 1,709 2,195 19,777 26,644 10,255		63,464 1,535 13,310 19,913 15,984 491 114,697	
Deduct: Current Liabilities and Provisions Amounts due to Xerox Corporation Creditors and Accrued Expenses Loan Capital and Borrowed Money repayable within one year Taxation Dividends	12,450 23,850 25,572 16,645 16,056 94,576	36,666	6,780 29,225 34,665 13,976 20,101	9,950
Deferred Pre-Production Expenditure (Note 1)		8,755		6,382
J. M. Thomas W. F. Glavin		£2,5,456	•	£239,543

MANK XEROX LIMITED and Subsidiaries

Consolidated Statement of Source and Application of Funds for the year ended 31 October 1976

	£0003's	1975 £699'a
Source of Funds:		
Operations: Profit after Taxation attributable to the Shareholders of Bank Xerox Limited	100,081	80,674
Add back: Transfer from Non-Distributable Reserve of Associated Company	4,803	1,005
	104,884	81,679
Charges Not Requiring Funds: Depreciation (Includes £nil for Computer Mainframe Business—1975 £1,375,000) Tooling Expenditure written off Deferred Pre-Production Expenditure written off Deferred Taxation Provision against loss on loans for the purchase of 'E' shares Minority Interests Total Funds from Operations Proceeds from Share Issue Minority Interest in New Subsidiary Additional Loan Capital and Borrowed Money Disposals of Fixed Assets Reduction in amounts due by Rank Xerox Holding B.V. and Subsidiaries Reduction In advances to Associated Company Total Funds Received	100,284 4,542 3,466 5,682 1,270 869 220,997 95 392 33,695 16,473 12,093 3,069 £286,814	82,170 1,035 2,170 8,947 749 176,750 615 76,565 10,135 3,503
Application of Funds: Additions to Fixed Assets: Land, Buildings and Plant Equipment co or for Rental Tools, Jigs and Machine Fixtures Dividends Payable to Minority Shareholders Associated Company—Revaluation of Advances (1975—Revaluation of Advances/Further Investment) Locate for the Purchase of 'E' Shares Adultional Deferred Expenditure: Taxation on Unrealised Intra-Group Profits	25,699 137,482 2,468 15 392 1,338 1,601 5,734	27,677 135,932 4,713 14 458 859 7,163 4,587
Pre-Production Expenditure Reduction of Loan Capital and Borrowed Money Reduction of Non-Current United Kingdom Corporation Tax Dividends	46,518 24,068	12,639 97 25,410
Total Application of Funds	£245,315	£219,549
Increase in Net Current Assets	£41,499	£48,019
Morana III and a min	·············	,

		1975
Australia de la companya de la comp	\$'0003	£0003
Analysis of increase in Net Current Assets Current Assets—increase/(Decrease) Stocks and Stores	28,760	22,423
Amounts due by Fellow Subsidiari⊎s Debtors and Prepayments	55 43,993	(1,649) 37,815
Short Term Deposits, Bank Balances and Cash	14,978	1,822
	287,783	260,411
Current Liabilities and Provisions—increase/(Decrease)		למה
Amounts due to Xerox Corporation Amounts due to Rank Xerox Holding B.V. and Subsidiaries	5,559 4.621	957 (20,064)
Creditors and Accrued Expenses	26,065	21,085
Loan Capital and Borrowed Money repayable within one year	(3,605)	(34,045)
Taxation	17,692	24,358 20,101
Dividends	(4,045)	20,101
	£46,287	£12,392
Increase in Net Current Assets	£41,499	£48,019

Principles of Consolidation and Accounting Policies A summary of the major accounting policies followed by the Group in preparation of these accounts is set forth

The consolidated accounts and the consolidated statement of source and application of funds incorporate the accounts of Rank Xerox Limited and its subsidiaries, after elimination of intra-group transactions and the profits thereon.

The accounts of overseas subsidiaries, branches, and the associated company are translated into sterling at exchange rates applied as follows:

- (a) Current assets (other than stocks and stores) and current liabilities at rates approximating to the mid-market rates ruling at 31 October 1976.
- (b) Stocks and stores and non-monetary assets (including fixed assets and related depreciation) at rates ruling at the time the assets were acquired; deferred taxation is likewise translated at historic rates.
- (c) Loan Capital and Borrowed Money at rates approximating to the mid-market rates ruling at 31 October 1976.
- (d) Profit and Loss Items at rates applicable to the periods to which they relate.

Exchange differences resulting from the foregoing procedures are charged or credited to Profit and Loss Account.

The above translation policies reflect the adoption of currency translation procedures in compliance with the Statement of Financial Accounting Standards No. 8 issued by the United States Financial Accounting Standards Board in October 1975. In restating the results for the year ended 31 October 1975 on the basis of the new policy, Trading Profit has been increased by £4,739,000. The Share of Profit before Taxation of Associated Company has been decreased by £1,444,000 with a corresponding adjustment to the Transfer to Non-Distributable Reserves. Unappropriated Earnings at 31 October 1974 have been reduced by £6,402,000 as a result of the change of policy.

Deferred Taxation principally represents tax, provided on the liability basis, on the net excess of the cumulative deductions which have been claimed for fiscal purposes for depreciation of rental equipment and other fixed assets, for deferred pre-production expenditure and for provisions on stocks and debtors, over the corresponding cumulative amounts charged in the accounts

Fixed Assets are carried in the accounts at cost adjusted for depreciation (on a straight line basis) at rates inlended to write off the cost over the estimated useful lives of the respective assets, which for this purpose are in the main taken as follows:

Freehold Buildings Leasehold Land and Buildings 50 years Term of lease

Plant and Machinery Fixtures and Fittings

13 years 20 years

Vehicles

3-5 years

Rental Equipment:

New Bulld

4-5 years

Remodelled

4 years

Freehold Land is not depreciated.

The cost of rental equipment in course of manufacture consists of direct materials and labour, together with an appropriate proportion of overheads.

Development Expenditure

Expenditure on product development is written off to profit and loss account as incurred.

Deferred Pre-Production Expenditure

The policy followed in accounting for pre-production expenditure was modified with effect from 1 November 1974. Such expenditure was previously deferred and recovered generally as part of the manufacturing cost of a predetermined number of related machines. Pre-production expenditure deferred at 31 October 1974 relating to programmes in production at that date continues to be amortised in line with this policy. An increasing percentage of 1975 and subsequent years' expenditure is charged directly against profit and the deferred amount is amortised over a five year period on a straight line basis.

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Tools, Jigs and Machine Fixtures

Expenditure is deferred and recovered generally as part of the manufacturing cost of a predetermined number of related machines. Substantially all of the machines manufactured are capitalised as rental equipment within the Group.

Pension Costs

Pension costs are provided for generally by charging against profits contributions made for the year to the various schemes operated by the Group. Normal contributions are determined on the basis of actuarial advice taking into account projected retirement salaries.

Unrealised Intra-Group Profits arise on sales of equipment and supplies by certain companies to other Group companies. Such profits, and taxation attributable thereto, are dealt with in the Profit and Loss Account as regards supplies when realised and as regards equipment evenly over the estimated useful life of such equipment Accordingly, the unrealised element of profit has been deducted in arriving at the value at which such aquipment and supplies are carried in the Consolidated Balance Sheet and taxation paid or payable on such profit has been carried forward.

Stocks and Stores are stated at the lower of cost and net realisable value on bases consistent with the previous year. Cost includes, where appropriate, a proportion of overheads.

Transactions with Rank Xerox Holding B.V. and Subsidiaries

With effect from 1 November 1973, Rank Xerox (Nederland) B.V. sold the assets of its manufacturing division at Venray, Holland, to Rank Xerox Manufacturing (Nederland) B.V., a subsidiary of Rank Xerox Holding B.V. The latter is a Dutch company directly owned by Xerox Corporation and The Rank Organisation Group. An additional profit on the sale of the manufacturing division of £1,499,000, after taxation of £1,885,000 has arisen as a result of profit on the sale of the manufacturing division of £1,499,000, after taxation of £1,885,000 has arisen as a result of

an adjustment to the sale proceeds.

The amounts due to Rank Xerox Holding B.V. and Subsidiaries of £65,877,000 (1975—£61,256,000), shown under current liabilities in the consolidated balance sheet, include amounts owing in respect of the supply of rental equipment to Rank Xerox Limited and its subsidiaries of which some £216,000 (1975—£3,740,000) is in practice payable from one to two years after 31 October 1976.

These accounts reflect the results of a significant volume of transactions in machines, other goods and services between the Rank Xerox Limited Group and the Rank Xerox Holding B.V. Group.

Issued Share Capital

The total issued share capital of the Company was increased during the year by £1,250 on the issue of 1,250 'E' Shares of £1 each under the terms of a discretionary settlement of which National Westminster Jersey Trust Company Limited are trustees.

Of the 1,250 'E' Shares referred to in note 3 above 850 were issued at a premium of £67.93 per share and 400 at a premium of £89.58 per share. In the event of a winding up of the Company, the share premium account of £3,017,000 is wholly attributable to the 'E' Shareholders.

The profits of the Group and the Company for the year ended 31 October 1976 have been allocated among the 'A', 'B', 'C' and 'D' Shareholders and the dividends have been allocated between the 'A', 'B', 'C', 'D' and 'E' Shareholders in accordance with the provisions of the Company's Articles of Association as follows: COOOL

(i) The Group Profit before Taxation					£000's 186,595
Deduct: Minority Sharoholders' share of Sub (before charging taxation of £865,000)	sidiaries' pr	ofits			1,734
Profit before Taxation attributable to Rank X	erox Limited				£184,861
Unappropriated Earnings Profit before Taxation as above	'A' £000's 3,701	'B' £000's 3,701	'C' \$200's 118,306	'D' £000's 59,153	Total £000's 184,861
Deduct: Taxation thereon (excluding the figure of £865,000 referred to above) Transfers to Non-Distributable Reserves	(1,697) (92)	(1,697) (92)	(54,257) (2,938)	(27,129) (1,468)	(84,780) (4,590)
Add: Transfer from Non-Distributable Earnings relating to Associated Company	163	163	2,985	1,492	4,803
_	2,075	2,075	64,096	32,048	100,294
Unappropriated Earnings at 1 November 1975 (as restated)	7,050	7,050	134,899	67,450	216,449
, note that the second	9,125	9,125	198,995	99,498	316,743
Deduct: Dividends 'A', 'B', 'C' and 'D' Shares 'E' Shares	656	656	15,164 7	7,581 4	24,057 11
2 0 5	656	656	15,171	7,585	24,068
Unappropriated Earnings at 31 October 1976	£8,469	£8,469	£183,824	291,913	£292,675

Non-Distributable Reserves At 1 November 1975	'A' 2000's 75 92	4 8. * 2000. 's 75. 92	10° 12°942 2°938	"요" 2999 동 6 473 1 468	Total 20002 29.563 4.590
Transfers as above	£167	£167	£15,880	27.939	524,153
At 31 October 1976	£101				,
Non-Distributable Earnings relating to Associated Company At 1 November 1975 (as restated)	491 (163)	491 (163)	9,00 9 (2,985)	4,505 (1,492)	14,496 (4,803)
Transfer to Unappropriated Earnings		£328	26.024	£3,013	£9,693
At 31 October 1976	£328				

The Company's unappropriated earnings have been allocated between Shareholders in accordance with the Articles in the same proportion as the consolidated unappropriated earnings as follows:

Articles in the same proportion as the c	'A' 'A' \$'0003	'B' s'0002	8,0003 C,	s,0003 ,D,	\$,0003
Unappropriated Earnings at 31 October 1976	£2,394	£2,394	£51,970	525,985	£82,749
at decement to a		- dalidonal cume	have been DC.	Alded in the EC	counts of

(b) In order to obtain accelerated overseas taxation relief, additional sums have been pr./vided in the accounts of certain overseas Subsidiaries in respect of Depreciation of Rental Equipment and Other Fixed Assets, and in

The additional sums provided for this special purpose have been eliminated from the Group Accounts. The profit after taxation for the year ended 31 October 1976 and retained earnings at that date are accordingly £9,630,000 and £66,230,000 respectively in excess of the aggregate of the relative amounts shown in the

accounts of the Subsidiaries concerned, calculated at current rates of exchange.

No provision has been made for withholding and other taxes that would become payable in the event of distribution of retained profits as reflected in the Group Accounts by certain overseas Subsidiaries and the Associated Company. Such taxes calculated at current rates amount to approximately £37,612,000 and £2,774,000 respectively. These retained profits have been re-invested locally in trading assets and it is not the Company's intention to initiate any action which would precipitate the payment of these additional taxes.

The 7½% Guaranteed Unsecured Loan Stock 1986/1991 is severally guaranteed as to the payment of Capital and Interest by Xerox Corporation and by The Rank Organisation Limited up to 60% and 40% respectively. As from 15 December 1971, the Company is required to redeem at par £100,000 nominal of the Stock each year by drawings, which can be satisfied by purchase and cancellation of the Stock. The Company may, after 14 December 1986, on giving three months' notice, redeem at par the whole or part of the Stock outstanding. All Stock not previously redeemed is redeemable at par on 15 December 1991. £4,330,000 nominal of the Stock has been purchased

The 7½% Subordinated Unsecured Loan Notes 1992 are not repayable, without the consent of the Trustees for the 71% Guaranteed Unsecured Loan Stock 1986/1991, until all monies in respect of Capital and Interest on that

(c) Details of repayment dates and interest rates for the other principal loans not fully repayable within 5 years are

as follows:	Repayment Perlod	interest Rate	1976 £000's	1975 2'0002
Commercial Loan Rank Xerox Limited	1985	*9.00%	£14,554	£10,947
Unsecured Bank Loans Rank Xerox Limited	1979/81 1979/81 1980/82 1980/82	 *8,49% (average) *13.13%	15,713 4,000	1,442 4,806 6,368
Subsidiaries	1979/81	_	19,713	12,616 721 £13,337
Secured Indebtedness of Subsidio	1977/86 1971/95 1976/2009 1974/83 exceeding £500,000)	9.00% 8.50% 9.75% *10.25%	3,757 1,470 2,986 516 1,105	2 752 1,545 402 973 £5,672
Loan from Fellow Subsidiary Rank Xerox Limited Subsidiary	198 <i>7</i> 1987	11.00%	221,700	£21,700

Indicates loan for which the interest rate is not fixed. The rate applicable at \$1 October 1976 is shown.

Non-Distributable Reserves At 1 November 1975 Transfers as above At 31 October 1976	£167	'B' £000's 75 92 £167	£000's 12,942 2,938 £15,880	10° 2000's 6,471 1,468 27,939	Total £000's 19,563 4,590 £24,153
Non-Distributable Earnings relating to Associated Company At 1 November 1975 (as restated) Transfer to Unappropriated Earnings At 31 October 1976	491	491	9,009	4,505	14,496
	(163)	(163)	(2,985)	(1,492)	(4,803)
	Σ328		<u>£6,024</u>	23,013	£9,693

The Company's unappropriated earnings have been allocated between Shareholders in accordance with the Articles in the same proportion as the consolidated unappropriated earnings as follows:

Articles in the same proportion as	the consolidated un-	8,0003 abbiobilarea	£000,2 ,C,	s,6903 'D,	Total 2000's
Unappropriated Earnings at	£2,394	£2,394	251,970	225,985	£82,743
31 Oc*ober 1976		edditional sums	have been pr	ovided in the ac	counts of

(b) In order to obtain accelerated overseas taxation relief, additional sums have been provided in the accounts of certain overseas Subsidiaries in respect of Depreciation of Rental Equipment and Other Fixed Assets, and in

The additional sums provided for this special purpose have been eliminated from the Group Accounts. The profit after taxation for the year ended 31 October 1976 and retained earnings at that date are accordingly c9,630,000 and £66,230,000 respectively in excess of the aggregate of the relative amounts shown in the

accounts of the Subsidiaries concerned, calculated at current rates of exchange.

No provision has been made for withholding and other taxes that would become payable in the event of distribution of retained profits as reflected in the Group Accounts by certain oversons Subsidiaries and the Associated Company. Such taxes calculated at current rates amount to approximately £37,612,000 and £2,774,000 respectively. These retained profits have been re-invested locally in trading assets and it is not the Company's Intention to Initiate any action which would precipitate the payment of these additional taxes.

The 7½% Guaranteed Unsecured Loan Stock 1986/1991 is severally guaranteed as to the payment of Capital and Interest by Xerox Corporation and by The Rank Organisation Limited up to 60% and 40% respectively. As from 15 December 1971, the Company is required to redeem at par £100,000 nominal of the Stock each year by drawings, which can be satisfied by purchase and cancellation of the Stock. The Company may, after 14 December 1986, on giving three months' notice, redeem at par the whole or part of the Stock outstanding. All Stock not previously redeemed is redeemed at par on 15 December 1991. £4,330,000 nominal of the Stock has been purchased

(b) The 7½% Subordinated Unsecured Loan Notes 1992 are not repayable, without the consent of the Trustees for the 71% Guaranteed Unsecured Loan Stock 1986/1991, until all monies in respect of Capital and Interest on that

(c) Details of repayment dates and interest rates for the other principal loans not fully repayable within 5 years are as follows

Details of repayment dates and intereas follows:	Repayment Period	Interest Rate	1976 £000's	1975 2000's
Commercial Loan Rank Xerox Limited	1985	*9.00%	£14,554	£10,947
Unsecured Bank Loans Rank Xerox Limited	1979/81 1979/81 1980/82 1980/82	*8.49% (average) *13.13%	15,713 4,000	1,442 4,806 6,368
Subsidiaries	1979/81		19,713	12,616 721
oubsidia 100			£19,713	£13,337
Secured Indebtedness of Subsidiari	es 1977/86 1971/95 1976/2009 1974/83 (ceeding £500,000)	9.00% 8.50% 9.75% *10.25%	3,757 1,470 2,986 516 1,105	2,752 1,545 402 973
Loan from Fellow Subsidiary Rank Xerox Limited Subsidiary	1987 1987	 11.00%	£21,700	£21,700

^{*}Indicates loan for which the interest rate is not fixed. The rate applicable at 31 October 1976 is shown.

(d) The Company has borrowed £7,500,000 from a third party the consideration for which was a dollar foan of an equivalent amount (the Parallel Commercial Loan) the funds for which were provided by a loan from Xerox Corporation. The loan from Xerox Corporation has subsequently been transferred to a Subsidiary of the Company.

Although the loans are repayable in 1984, the Company and the third party each has the right in December 1979 to require repayment. In this case Xerox Corporation has the right to require repayment of its loan.

7 Fixed Asse	ls
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7	Fixed Assets			0	Dient		
	L B	reehold and and ulidings	Leasehold Land and Buildings	Con- struction In Progress	Plant, Vehicles and Equipment	Total	Equipment on or for Rontal 2'0002
(a)	The Group	2000's	2000's	20003	£000's 71,927	139,194	629,193
	Cost at 1 November 1975 Additions	40,899 602	17,181 2,113	9,18 <i>1</i> 7,741	15,243	25,699	197,488
	Transfers	5,216	992	(7,258)	4,937	3,887	(3,887)
	Other Disposals	(245)	(558)	(1,250)	(8,451)	(9,254)	(27,679)
	Exchange Rate Adjustments	1,099	433		2,371	3,903	33,667
	Cost at 31 October 1976	247,571	£20,161	£9,670	£86,027	£163,429	£764,776
	Depreciation Provision at	2,311	3,099		21,951	27,361	325,525
	1 November 1975 Charge for Year	(58)	1,145	-	9,344	10,431	89,853
	Transfers	110	(109)	_	(955)	(954)	954
	Other Disposals	(1)	(233)		(4,730)	(4,964)	(19,496)
	Exchange Rate Adjustments	1,099	433		2,371	3,903	33,667
	Depreciation Provision at 31 October 1976	£3,461	£4,335		£27,981	£35,777	£430,503
	Net Book Value at 31 October 1976	£44,110	£15,826	£9,670	258,046	£127,652	£334,273
	Net Book Value at 31 October 1975	£38,588	£14,082	£9,187	£49,976	£11 %	£303,668
(b)	The Company Cost at 1 November 1975 Additions Transfers Other Disposals Exchange Rate Adjustments Cost at 31 October 1976 Depreciation Provision at 1 November 1975 Charge for Year Transfers Other Disposals Exchange Rate Adjustments Depreciation Provision at 31 October 1976	£1,651 148 381 109 (28)	7,045 1,217 729 (990) 18 £8,019 827 414 (108) (189) 18 £962	5,369 909 (1,446) ———————————————————————————————————	21,016 2,674 (229) (1,429) 27 £22,059 6,892 2,476 (27) (471) 27	34,758 4,948 (85) (3,105) 46 236,561 7,867 3,271 (26) (688) 45	13,490 4,507 85 (5,698) 432 £12,816 6,696 1,591 26 (2,832) 432
	Net Book Value at 31 October 1976	£1,041	£7,057	£4,832	£13,162	£26,092	£6,903
	Net Book Value at 31 October 1975	£1,180	£6,218	£5,369	£14,124	£26,891	£6,794

⁽c) (i) Disposals and additions include machines transferred to and from remodelling centres within the Group.

⁽ii) As stated in note 1(b) above, Fixed Assets of overseas subsidiaries and branches are shown at exchange rates ruling at the date of acquisition. Depreciation is shown on a corresponding basis.

Cost of and depreciation applicable to disposals are stated at the rates ruling at the time of disposal. In this respect, the exchange rate adjustments shown above represent the release, on a predetermined basis (subject to a maximum of ten years), of the difference between historic and current rates. Thus, where the depreciable life of such assets exceeds ten years, an acceleration of the reduction in depreciation has arisen; this is particularly relevant in the case of Freehold Land and Buildings.

(iii) The net book value of Leasehold Land and Buildings at 31 October 1976 includes for the Group £11,470,000 (1975—£8,023,000) and for the Company £2,179,000 (1975—£946,000) in respect of leases with less than 50 years

(iv) Tools, Jigs and Machine Fixtures are stated at cost less amounts charged to date against the manufacture of equipment. Expenditure on such assets during the year amounted to £2,468,000 for both the Group and the Company.

Associated Company

The Associated Company is Fuji Xerox Co. Ltd., incorporated in Japan, in which the Company owns 50 per cent of the issued ordinary share capital; this investment is included in the Company's Balance Sheet at cost,

The Consolidated Balance Sheet reflects the investment at an amount equivalent to the Company's share of the net assets disclosed by the Consolidated Balance Sheet of the Associated Company at October 1976 translated at rates of exchange consistent with the principles stated in note 1. The impact of adopting the new currency translation policy has been to reduce the share of profit before taxation by £2,722,000 (1975—£1,444,000). The non-distributable earnings relating to prior years have been reduced by £1,698,000 (1975—£254,000).

The Non-Distributable Earnings relating to the Associated Company comprise the Company's share of the profits retained by the Associated Company including amounts capitalised £234,000; no provision has been made for any additional taxation which would arise on the distribution of the retained profits or on the disposal of the investment at the amount at which it is included in the Consolidated Balance Sheet. The dividend receivable from the Associated Company for the year to October 1976 was £2,001,000 (1975—£1,598,000).

The high effective tax rate applying to the profits of the Associated Company arises as a result of exchange losses on translation on which no tax relief is applicable.

Subsidiaries

Details of the principal Subsidiaries are as follows:

Details of the principal Subsidiaries at		Olean of	Dorcon	tage of Capital O	wned
	Country of	Class of	Direct	indirect	Total
	Incorporation	Capital	100%	manoot	100%
Rank Xerox (U.K.) Limited	England	Ordinary	100%		100%
Rank Xerox (Ireland) Limited	England	Ordinary			100%
Rank Xerox de Espana Limited	England	Ordinary	100%	75%	100%
Rank Xerox Espanola S.A.	Spain	Ordinary	25%	1370	100%
Rank Xerox S.A.	France	Ordinary	100%		100%
Rank Xerox Kenya Limited	Kenya	Ordinary	100%		
Rank Xerox (N.Z.) Limited	New Zealand	Ordinary	75%		75%
Rank Xerox (Nigeria) Limited	Nigeria	Ordinary	60%		60%
University Microfilms International					4000/
Limited	England	Pref./Ord.	100%		100%
Rank Xerox (Management) Limited	England	Ordinary	100%		100%
Rank Xerox (Australia) Pty. Limited	Australia	Ordinary		75%	75%
Rank Xerox Austria G.m.b.H.	Austria	Ordinary		100%	100%
N.V. Rank Xerox S.A.	Belgium	Ordinary		100%	100%
Rank Xerox A.S.	Denmark	Ordinary		100%	100%
Rank Xerox Oy	Finland	Ordinary		100%	100%
Rank Xerox G.m.b.H.	Germany	Ordinary		100%	100%
Rank Xerox Greece S.A.	Greece	Ordinary		100%	100%
Rank Xerox (Nederland) B.V.	Holiand	Ordinary		100%	100%
Rank Xerox Iran Private Co. Limited	Iran	Ordinary		100%	100%
Rank Xerox S.p.A.	Italy	Ordinary		100%	100%
Rank Xerox A.S.	Norway	Ordinary		100%	100%
Rank Xerox (Pty.) Limited	South Africa	Ordinary		100%	100%
Rank Xerox A.B.	Sweden	Ordinary		100%	100%
Rank Xerox A.G.	Switzerland	Ordinary		100%	100%
Rank Xerox Uganda Limited	Uganda	Ordinary		100%	100%
Office de Transformation	5	>			
Papetière S.A.	France	Ordinary		67%	67%

In addition the Rank Xerox Limited Group has branches in Hong Kong, Malaysia, Portugal and Singapore.

10 Loans for the Purchase of 'E' Shares

Rank Xerox Limited and certain of its subsidiaries have made loans to the trustees of the Rank Xerox Share Purchase Scheme and to the trustees of the settlement referred to in note 3 above, to enable them to acquire 'E' shares. These loans do not currently bear interest. The gross amount of the loans outstanding at 31 October 1976 was £4,482,000 for the Group and £1,544,000 for the Company against which provision has been made amounting to £1,270,000.

11 Debtors and Prepayments include amounts due in respect of loans to Officers of the Company amounting to £466,000 (1975—£445,000), of which £335,000 was outstanding at 31 October 1975. Loans made during the year amounted to £131,000.

12 Contingent Liabilities

(a) The Group

14 (a)

- There are contingent Liabilities in respect of bills discounted, guarantees and others amounting to approximately £10.23£,000 (1975—£3,780,000);
- (b) The Commany has guaranteed loans and bank overdrafts of Subsidiaries up to a maximum of £70,053,000 (1975—£40,000) of which £47,041,000 was outstanding at 31 October 1975 (1975—£8,508,000).

13 Capital Expenditure

No provision has been made in the accounts for the following capital expenditure, which excludes Rental Faultment:

	The Group The Co		ompany	
	1976	1975	1976	1975
	s'0003	e'0002	s'0003	æ'6002
Expenditure contracted for Expenditure authorised but not committed	5,625 5,292	5,130 11,957	1,027 2,246	1,539 3,056
	£10,917	£17,087	£3,273	£4,595
Particulars of Directors' Emoluments and Remunerati	on of Employees			
Directors' Emoluments (pursuant to Section 6, Compa	inles' Act 1967)	1976		1975 £37.968

***	1976	1975
Chairman	£38,038	£37,968
Highest-paid Director	£77,602	£74,030
All Directors, including above:	Number	Number
Nil	10	10
£2,501- £5,000	_	2
£7,501-£10,000	1	-
£10,001-£12,500	2	****
£15,001-£17,500	_	1
£17,501–£20,000	1	1
£22,501-£25,000	1	
£25,001–£27,500	3	3
£27,501~£30,000	1	1
£30,001-£32,500	1	
£32,501-£35,000	1	7
£35,001–£37,500	1	
£37,501-£40,000	1	2
£40,001£42,500	•••	1
£42.501-£45.000	1	
£50,001-£52,500		;
£52,501£55,000	_	•
£60,001-£62,500	1	
£67,501–£70,000	1	4
£72,501–£75,000		
£75,001£77,500]	
£77,501–£80,000	1	_

(b) Remuneration of Employees receiving more than £10,000 (pursuant to Section 8, Companies' Act 1967)

	1976	1975
	Number	Number
£10,001-£12,500	93	54
£12,501-£15,000	40	28
£15,001-£17,500	21	14
£17,501-£20,000	12	15
£20,001–£22,500	8	3
£22,501-£25,000	7	2
£25,001–£27,500	3	1
£27,501-£30,000	2	3
£30,001–£32,500	2	1
£32,501–£35,000		1
£35,001–£37,500	2	1
£37,501–£40,000	1	1
£40,001-£42,500		1
£42,501-£45,000	1	1
£45,001-£47,500	1	1
£47,501-£50,000	1	_
£50,001-£52,500	2	
£55,001-£57,500	2	_
£60,001–£62,500	1	*****

Notes to the Accounts 24

(c) The particulars of Directors' Emoluments and Romaneration of Employees set out above include amounts paid to (i) Directors whose responsibilities as executives of everseas subsidiaries were undertaken outside the United Kingdom and (ii) Directors and others who remain in the employment of Xerox Corporation or Overseas Subsidiaries of the Company but who are on secondment to the Company. In both cases, the remaneration reflects salaries and other benefits in accordance with the levels prevalent in the executives' home countries, and, where such remaneration is payable in a foreign currency, there is an increase in sterling terms between 1975 and salaries and other penetics in accordance with the levels prevalent in the executives monte countries, and, where is an increase in sterling terms between 1975 and 1976, because of the higher value of that currency when expressed in sterling.

15 Holding Company

The Company's ultimate holding company is Xerox Corporation, which is incorporated in the United States of America.

Report of the Auditors to the Members of Rank Xerox Limited

We have examined the accounts set out on pages 10 to 24 which have been prepared under the historical cost convention. In our opinion they give, under that convention, a true and fair view of the state of affairs of the company and of the group at 31 October 1976 and of the profit and source and application of funds of the group for the year to that date and comply with the Companies Acts 1948 and 1967.

London 17 January 1977 PEAT, MARWICK, MITCHELL & CO.
Chartered Accountants

RANK XEROX LIMITED and Subsidiaries

Ten Year Financial Review

	1976 October (year)	1975 October (year)
Consolidated Profit and Loss Account Turnover	£000's 759,454	£0002's
Trading Profit before charging Depreciation Depreciation	308,960 100,284	263,073 30,795
Interest and Dividends Receivable	208,676 5,754	182,278
Interest Payable	214,430 29,160	187,846 27,911
Profit before Taxation of Rank Xerox Limited and Subsidiaries Share of Profit before Taxation of Associated Company	185,270 1,325	159,935 4,895
Profit before Taxation Taxation	186,595 85,645	164,830 78,411
Profit after Taxation before Extraordinary Items Extraordinary Items	100,950	86,419 (4,996)
Profit after Extraordinary Items Profit attributable to Minority Interests	100,950 869	81,423 749
Profit attributable to the Shareholders of Rank Xerox Limited	100,081 24,068	80,674 25,410
Amount Capitalised	76,013	55,264
Increase (Decrease) in Retained Profits	£76,013	£55,264
Consolidated Balance Sheet Capital Employed: Share Capital Share Premium Account Retained Profits	26,082 3,017 326,521	26,081 2,923 250,508
Total Shareholders' Equity Minority Interests Loan Capital and Borrowed Money Repayable after one year	355,620 5,782 158,893	279,512 4,536 171,716
Non-Current United Kingdom Corporation Tax Deferred Taxation Taxation on Unrealised Intra-Group Profits	79,057 (31,320)	73,375 (29,719)
	£568,032	£499,420
Represented by: Fixed Assets Goodwill and Patent Rights	469,023 —	424,673
Associated Company Amounts due by Rank Xerox Holding B.V. and Subsidiaries Loans for the Purchase of 'E' Shares Net Current Assets/(Liabilities) Deferred Development Expenditure	17,612 30,079 3,212 39,345 8,761	25,092 42,172 3,144 (2,154) 6,493
	£568,032	£499,420

Notes

£37

£3

^{1.} The figures for the periods from June 1967 have been restated to reflect the retroactive accounting policy changes adopted from November 1974 with regard to Development and Deferred Pre-Production Expenditure, and from November 1975 with regard to Currency Translation procedures.

^{2.} The figures for the periods from June 1967 to October 1971 have been restated to reflect a change in the definition of Net Current Assets/(Liabilities) which now excludes United Kingdom Tax payable beyond one year and includes Los n Capital and Borrowed Money repayable within one year.

3. The figures for the periods from the capital and Borrowed Money repayable within one year.

^{3.} The figures for the periods from June 1969 are presented on the equity basis of accounting for the Associated Company (Fuji Xerox Co., Ltd.).

				Me	emorandum		4000	1967
1974 October (year) £000's 482,357	1973 October (year) £000's 370,341	1972 October (year) £000's 268,131	1971 October (year) £000's 207,132	1970 October (70 weeks) £000's 206,372	1970 October (52 weeks) £000's 163,444	1969 June (52 weeks) £000's 115,275	1968 June (52 weeks) £000's 84,361	June (skeew, 65), 2'000? 218,18,
227,720 60,670	185,690 48,045	139,604 37,446	111,140 28,847	116,372 29,163	91,594 22,699	66,119 17,475	45,170 13,609	31,819 10,510
167,050 3,931	137,645 1,464	102,158 1,430	82,293 940	87,209 1,261	68,895 976	48,644 643	31,561 702	21,309 702
170,981 21,803	139,109 13,346	103,588 6,133	83,233 5,179	88,470 5,526	69,871 4,216	49,287 3,671	32,263 3,458	22,011 2,974
149,178 10,140	125,763 6,729	97,455 4,203	78,054 5,020	82,944 4,979	65,655 4,111	45,616 1,783	28,805	19,037
159,318 71,401	132,492 (<i>3</i> ,772	101,658 49,319	83,074 38,086	87,923 40,090	69,766 32,029	47,399 22,073	28,805 13,304	19,037 8,618
87,917 2,219	66,720	52,339	44,988	47,833	37,737	25,326	15,501 514	10,419 (33)
90,136 885	66,720 563	52,339 165	44,988 223	47,833 226	37,737 160	25,326 171	16,015 114	10,386
89,251 14,000	66,157 23,711	52,174 58,000	44,765 21,711	47,607 22,715	37,577	25,155 12,000	15,901 5,000	10,315 2,000
75,251	42,446	(5,826)	23,054	24,892		13,155 2,189	10,901 3,063	8,315 3,316
£75,251	£42,446	£(5,826)	£23,054	£24,892		£10,966	£7,838 ———	£4,999 ———
26,074	26,064	26,052	26,025	26,025		26,025	23,836	20,772
2,315 195,244	1,626 119,993	1,061 77,547	83,373	60,319		35,427	23,350	15,512
223,633 3,801 107,792 97 64,428 (22,556)	147,683 2,913 93,678 3,526 46,225 (26,382)	104,660 1,285 71,416 4,900 24,042 (18,939)	109,398 1,120 45,911 8,900 13,486 (12,631	20,890 14,589 8,589		61,452 556 21,276 7,800 5,910 (7,595	47,186 386 21,328 5,286 3,463) (7,301)	36,284 226 20,597 5,137 2,687 (7,380)
£377,195	£267,543	£187,364	£166,184		• } ·	289,339	£70,348	£57,551
349,691	251,032	192,701 —	152,736		-	86,718 90	90	90
25,641 45,675	16,587 	13,740 — 1,112	11,675 	. -	-	2,363		
2,28 ⁻ (50,173) 4,076	(6,015) 4,383	(22,737) 2,548	974 799	(1,918) 27!				
£377,195	£267,543	£187,364	£166,184	£121,183	3 -	289,399	270,348	257,551